

# City of Longmont 2023-2024 City Council Priorities

August 2023



# City Council Work Plan Vision

## PEOPLE

Longmont is the world's greatest village, where children are most fortunate to be born and raised; older adults are supported through their entire life journey; and all people have access to food, shelter, and the opportunity to thrive and feel they belong.

## PLACES

Longmont's quality of life and economic vitality includes safe mobility options that connect our community. We enjoy 100% renewable power while addressing the effects of climate change over time. There is a vibrant Main Street, and a river corridor stretching from the Sugar Mill to the Fairgrounds that is a residential, cultural and entertainment epicenter that sustainably respects the natural environment.

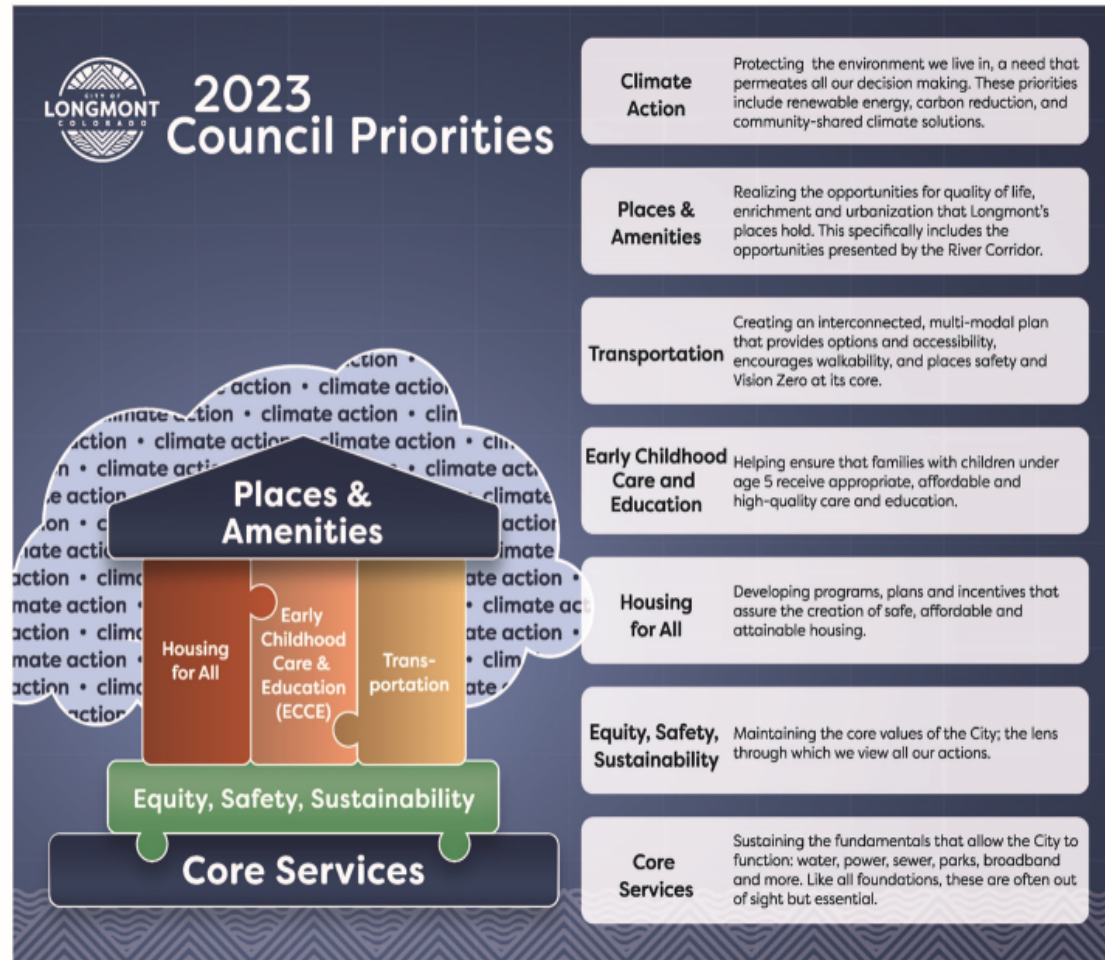
# City Council Work Plan Focus

Aside from delivering exceptional and reliable core services like police and fire, waste management, clean water, affordable electricity and fiber-fast internet, the City is turning additional attention and resources to the following three areas identified by City Council:

**Housing for All** – Affordable and attainable/middle-tier housing

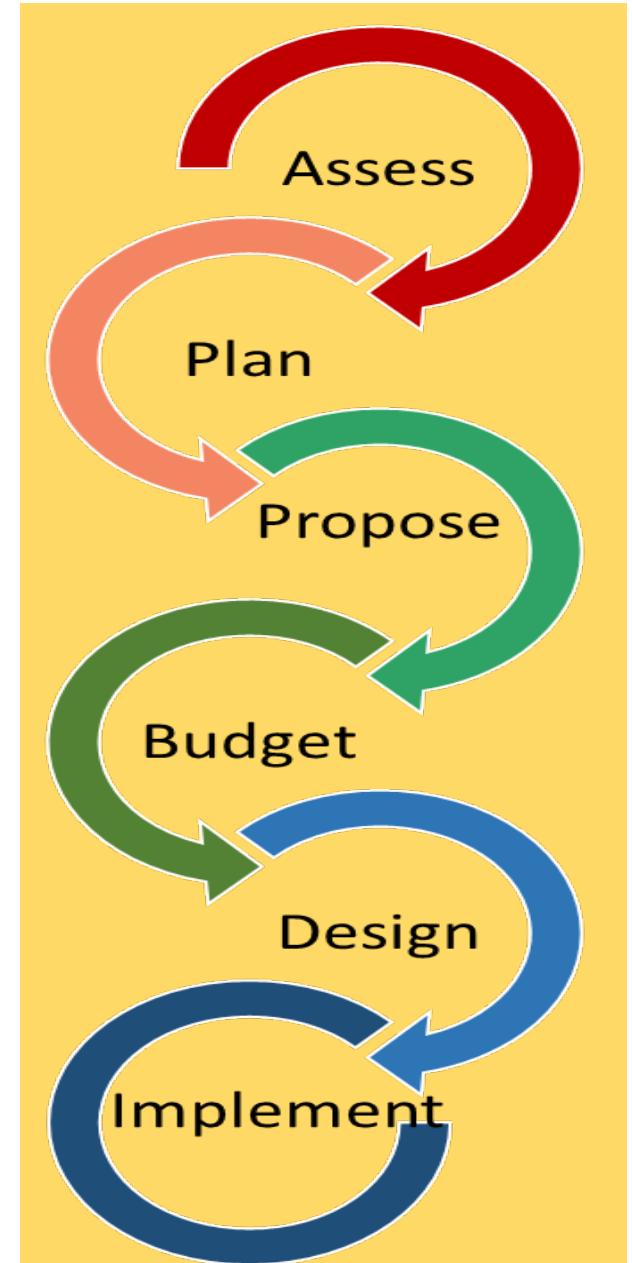
**Transportation** – Multi-modal options with safety and Vision Zero at its core

**Early Childhood Education** – Ensuring children under five have the necessary resources

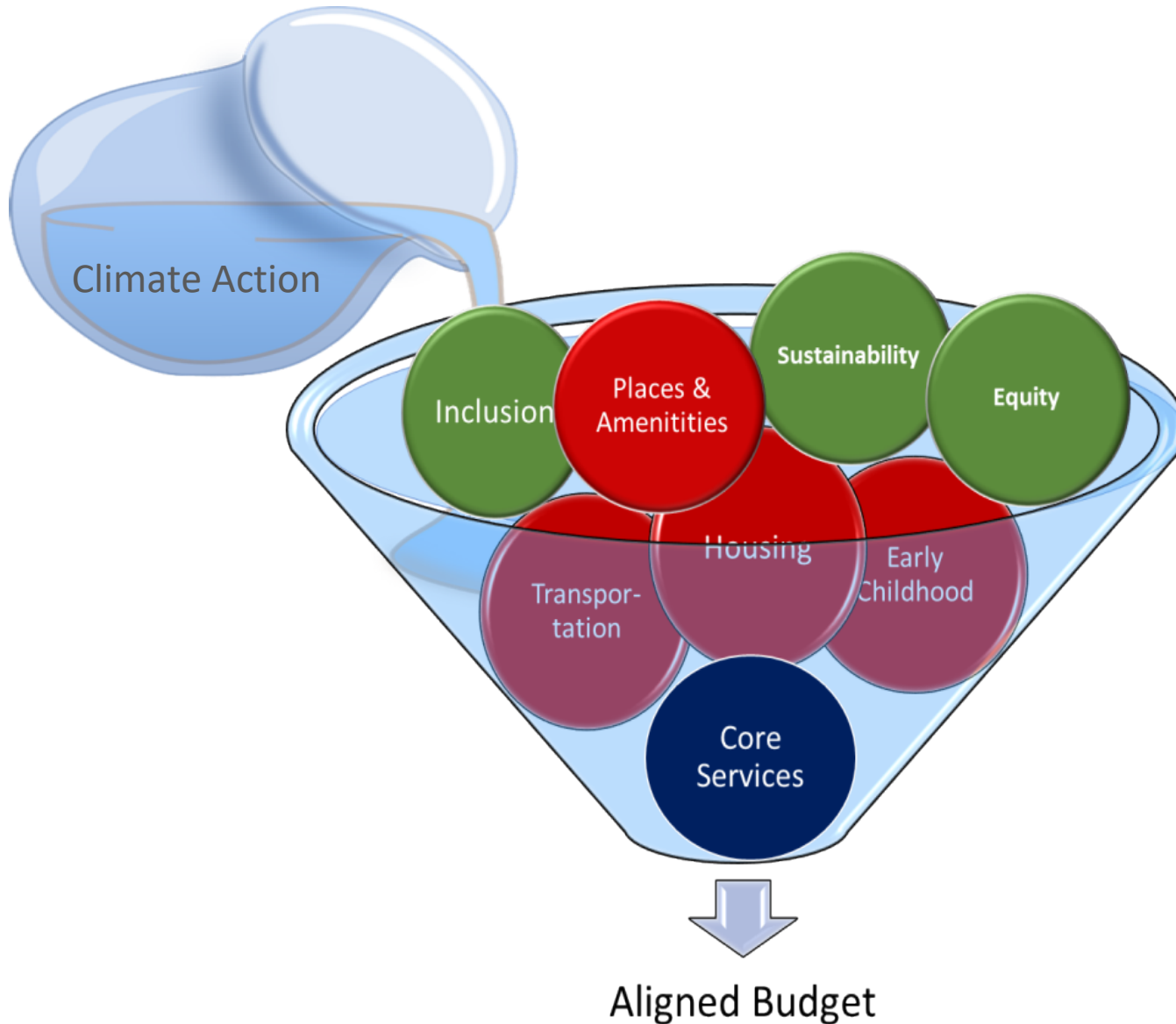


# Progress is a Process

- The process is lengthy for implementing big initiatives and changes
- Considering research and analysis, planning and budgeting cycles, the process can last years
- Some projects can be pushed due to funding issues
- Some projects are grant dependent causing delays as well



# Budget Alignment & Prioritization are Key



# Focus is Everything

## Goals and Outcomes Summary

- Housing
  - Current and Future State
  - Management of Milestones & Outcomes
- Transportation
  - Current and Future State
  - Management of Milestones & Outcomes
- Early Childhood Education
  - Current and Future State
  - Theory Diagram
  - Management of Milestones & Outcomes
- Places and Amenities
  - Summary of Major Projects



# Housing for All



# Housing - Current and Future State

## AFFORDABLE HOUSING (AH) UNITS

Source - City of Longmont Housing & Community Investment Division



### 2022

- The Spoke
- Fields on 15<sup>th</sup>
- Cinnamon Park
- Farm Haus (IH on site)
- Vivo (IH on site)

### 2023

- Crisman II
- VCP
- Habitat Mtn Brook

### 2024

- Zinnia
- Inn Between Wesley Home
- Habitat Sugar Mill
- Habitat Rogers Rd

### 2025

- Ascent At Hover Crossing
- Atwood Commons
- Affordable-Attainable For-Sale Project
- Sandstone Ranch



# Housing - Milestones & Outcomes

**Mission:** Housing for all. Develop or improve programs, plans, and incentives that encourage the creation of affordable and attainable housing.

**Desired Outcome:** Notable increase in new affordable and attainable units utilizing incentive programs. Children grow up in stable housing. There is no need for 'safe lots'. Young people that grew up in Longmont can stay in Longmont. First time buyers are able to own a home in Longmont. Residents can live and work in Longmont. There is a robust talent pool from which to hire locally. Residents at any stage of life have flexible options. There is a sentiment among residents that 'yes, we are welcoming to all'.

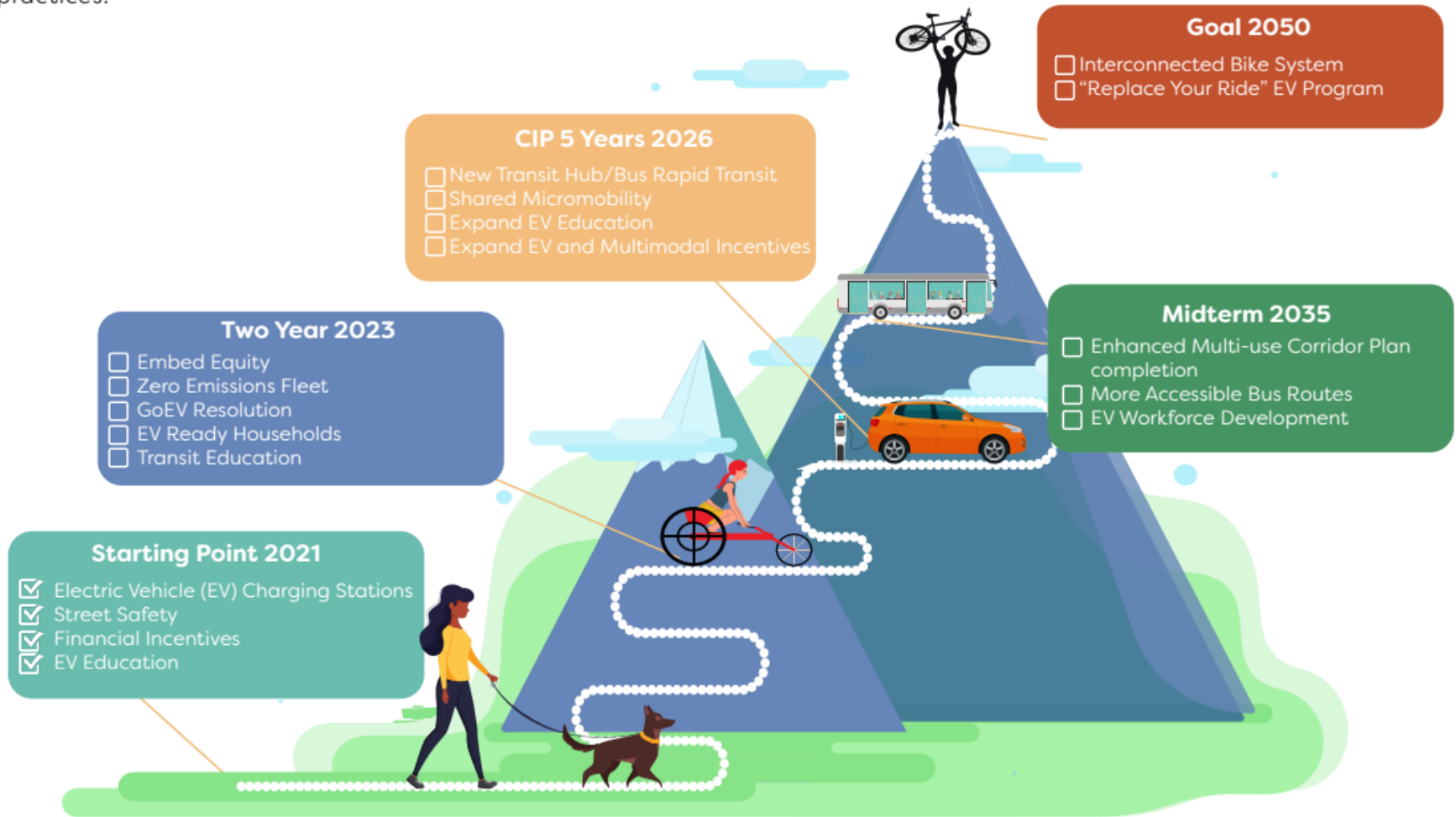
Mile-stone	Strategy #1 Assess the Housing Need/Gap	Mile-stone	Strategy #2 – Reduce barriers for developers	Mile-stone	Strategy #3 – Pursue and leverage funding	Mile-stone	Strategy #4– Develop attainable/middle income program & continue affordable program adjustments	Mile-stone	Strategy #5 – Create & Execute Housing Comms Plan
June 2023	Finalize housing gap assessment report	On-going	Continue to allow and promote PUDs ensuring flexibility	On-going	Pursue external funding including state Prop 123	Jan 2023	Develop attainable housing program guidelines	May 2023	Create Housing Vision, Overview, FAQs for council and staff to assure alignment
May-Aug 2023	Stakeholder meetings, outreach with developers for program usability	Appr'd Q1 2023, eff July 2023	Improve securities program by reducing amount needed upfront	TBD	Prop 123 funding distribution plan i.e. what projects	Q3 2023	Continue to review affordable incentives that encourage in-fill, density, height, and parking, and adjust FIL as needed.	TBD	Conduct Focus Groups on housing vernacular to learn best language and messaging to use for external comms
June-Ongoing	Resident surveys at events and online	Q2 2023; Q3 ord	Update fee waiver and incentive programs			Q3 2023	Align IH/affordable and attainable programs	Aug 2023	Overhaul Housing website (excl LHA) to best promote service, support, initiatives
		June 2023	Provide water 'cash in lieu' program modifications			Q4 2023	Build affordable ADU stock build plan	Sept 2023	Complete Housing PR/Comms plan
		Initial draft June 2023	Identify dev standards that enhance attainable housing economics						

# Transportation



# 2021 Transportation Roadmap

To achieve the above priorities, the City needs to work across City departments, with residents, businesses, developers and partners throughout the region and state. The following Roadmap and future steps are the initial recommendations on how to create an inclusive, carbon-free, and healthy community. Ongoing research, pilot projects and re-evaluations of next steps will need to occur for Longmont to continue to be a leader in an ever-changing field of technology and best practices.



\*Roadmap to be further developed to be more reflective of numerous efforts beyond electrification.

# Transportation Milestones & Outcomes

**Mission:** Provide more and various options for safe, comfortable, and efficient direct trips in town.

**Desired Outcomes:** Reduced crashes; elimination of severe crashes; reduced air pollution; equity in terms of access to carbon-free transportation; accessibility (affordable, nearby, handicap accessible). Increased resilience and longevity of infrastructure. Reduced maintenance and construction capital.

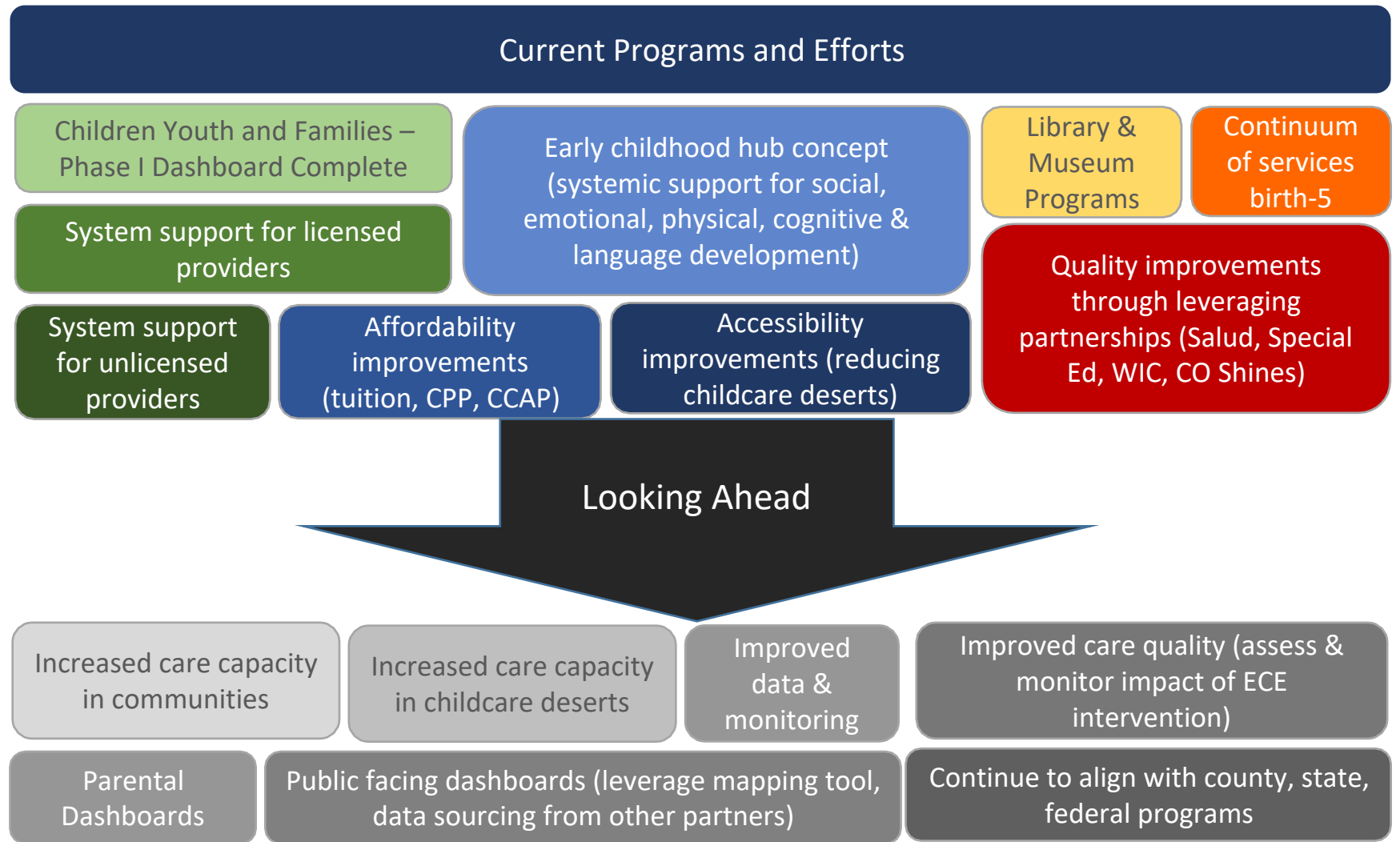
Mile-stone	Strategy #1 – Create/execute Transportation Mobility Plan (TMP)	Mile-stone	Strategy #2 – Create and execute <u>Vision Zero</u> Action Plan (VZAP)	Mile-stone	Strategy #3 – Execute on Micro Transit / Shared Ride Plan	Mile-stone	Strategy #4 – Pursue grants to support CIP and other initiatives
Done	Release RFP for TMP	Done	Identified staffing needs/budget request/set Center for Excellence structure	Done	Pursue grants	On-going	Pursue federal grants (micro-transit grants)
Sept 23	Award RFP	Q3 2023	Council direction on cross-functional teams	Done	Engage in RTD partnership	On-going	Pursue state grants
Q4 2023	Create community outreach plan to gain input into TMP	Q1 2024	Start VZAP planning process, Phase 1 neighborhood mitigation strategies	Q3 2023	Negotiate contracts, look at overall cost savings and develop RFP	On-going	Work with RTD to help fund more local transit opportunities
Q1 2024	Determine suggested policy changes from outreach	Q2 2024	Review VZAP progress and test neighborhood Phase 1/develop Phase 2 collectors mitigation	Q4 2023	Award RFP and plan overall process		
Q3 2024	Policy check-ins with Boards & Council	Q4 2024	Review VZAP progress, test Phase 2/develop Phase 3 arterials mitigation	Q1 2024	Conduct outreach and engage in information campaign		
Q4 2024	Council approval of final TMP/Begin executing & implementing TMP	Q1 2025	Council approval of final VZAP/Begin VZAP implementation	Q2 2024	Start microtransit service		



# Early Childhood Care and Education



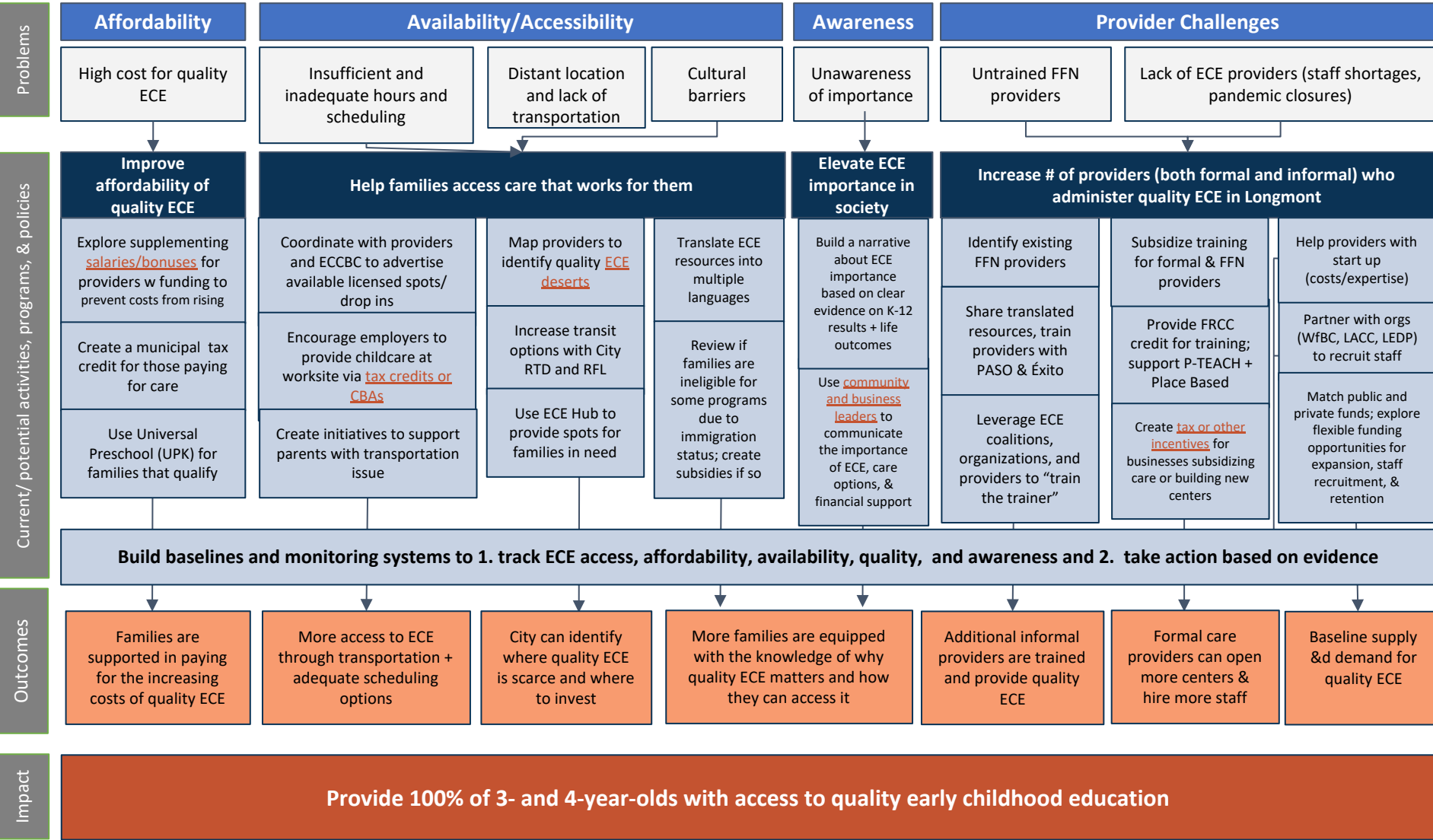
# Early Childhood Care & Education - Current & Future State





# Making Quality ECE More Accessible is Complex

## Theory of Change



# Early Childhood Education Milestones & Outcomes

**The Mission:** Provide 100% of Longmont children below five years of age, access to quality early childhood education

**Desired Outcome:** Families with children 0-5 years in age have appropriate, affordable, accessible, nearby and high-quality care and education. Every incoming kindergartener in the city limits of Longmont arrives to school ready. The community has well-adapted youth with access and support to learn and grow and flourish.

Mile stone	Strategy #1 Align care demand & build community capacity to provide formal and informal care.	Mile-stone	Strategy #2 Public Engagement in Early Childhood Needs and Gaps	Mile-stone	Strategy #3 – Track and improve the quality of care	Mile-stone	Strategy #4 Reduce and remove barriers to accessing quality, formal care
On-going	FRCC Education Foundation Scholarship Awards for Local Students	On-going	Collaborate With Partners to Share Data and Ensure Privacy	On-going 3 <sup>rd</sup> and 4 <sup>th</sup> Q of 2023	Leverage Training Opportunities for Informal FFN Providers (Also Available to Formal Providers)	On-going	Explore innovative approaches to removing barriers (ie. Local Tax Credits or Incentives for Business Owners )
2nd-3rd Q of 2023	Utilize ARPA funds for Formal Care	4 <sup>th</sup> Q 2023	Create the Second Phase of Work with Delivery Associates to Create Outwardly Facing Dashboard that Parents Could Use	On-going	Evaluation of Success Metrics Over Time	On-going	Utilize Dashboard to build Early Childhood Capacity in Childcare Deserts (partnership with LHA and co-located ECE services).
Ongoing 3rd and 4th Q of 2023	Earmark general fund for Informal Care	4 <sup>th</sup> Q 2023	Create the Second Phase of Work with Delivery Associates to Create Outwardly Facing Dashboard that Providers Could Use			On-going	Evaluation to Watch Success Metrics Over Time
Ongoing	Evaluation of success metrics over time	On-going	Align COL Early Childhood Efforts with Local, State and National Best Practices				

# Places and Amenities



# Major Projects in Discussion

- Ballot Issues
  - Library Annex
  - New Recreation Center
  - New Arts and Entertainment Center
  - YMCA Center
- Sugar Mill
  - Redevelopment Discussions
  - Potential New Arts and Entertainment Center Location
- STEAM Planning Area
  - 1<sup>st</sup> and Main Transit Station
  - River Corridor

